



MacColl Center for Health Care Innovation

# *Redesign of the Hospital Discharge: Patient-Centered Care to Improve Safety, Cost and Outcomes*

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Speaker:

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# Transitions and Patient Centered Care :

*Patient-Centered Care to Improve  
Safety, Cost and Outcomes*

# Clearwater Valley Hospital & Clinics



# CVHC

- 23 Bed Critical Access Hospital with 3 associated rural health clinics in Clearwater and Idaho Counties
- Patient-Centered Medical Home
- 8 Family Medicine Physicians, 3 Physicians Assistants, 1 General Surgeon and 4 ED physicians
- CVHC serves 15,000 Patients in an area greater than the state of Delaware
- Population density is 4 people / square mile (rural designation is 100 / square mile)
- Only Emergency Department along 240 miles of Highway 12



# Population Challenges

*Compared with the rest of Idaho, this population is:*

- *Older*
- *Significantly lower per capita income*
- *Lower levels of education*

# Perfect Laboratory For Health Care :



# Patient Centered Medical Home



# Three-Part Aim:

- Improve the health of the population
- Enhance the patient experience of care (quality, access & reliability)
- Reduce or control cost of care

# Why Focus on Hospital Discharge?:

- Care transition = high risk to patients
- AHRQ “top ten” safety step for hospitals
- Critical events & patient safety
- Highest risk/cost population
- Opportunity to leverage PCMH advantages to improve high risk population health

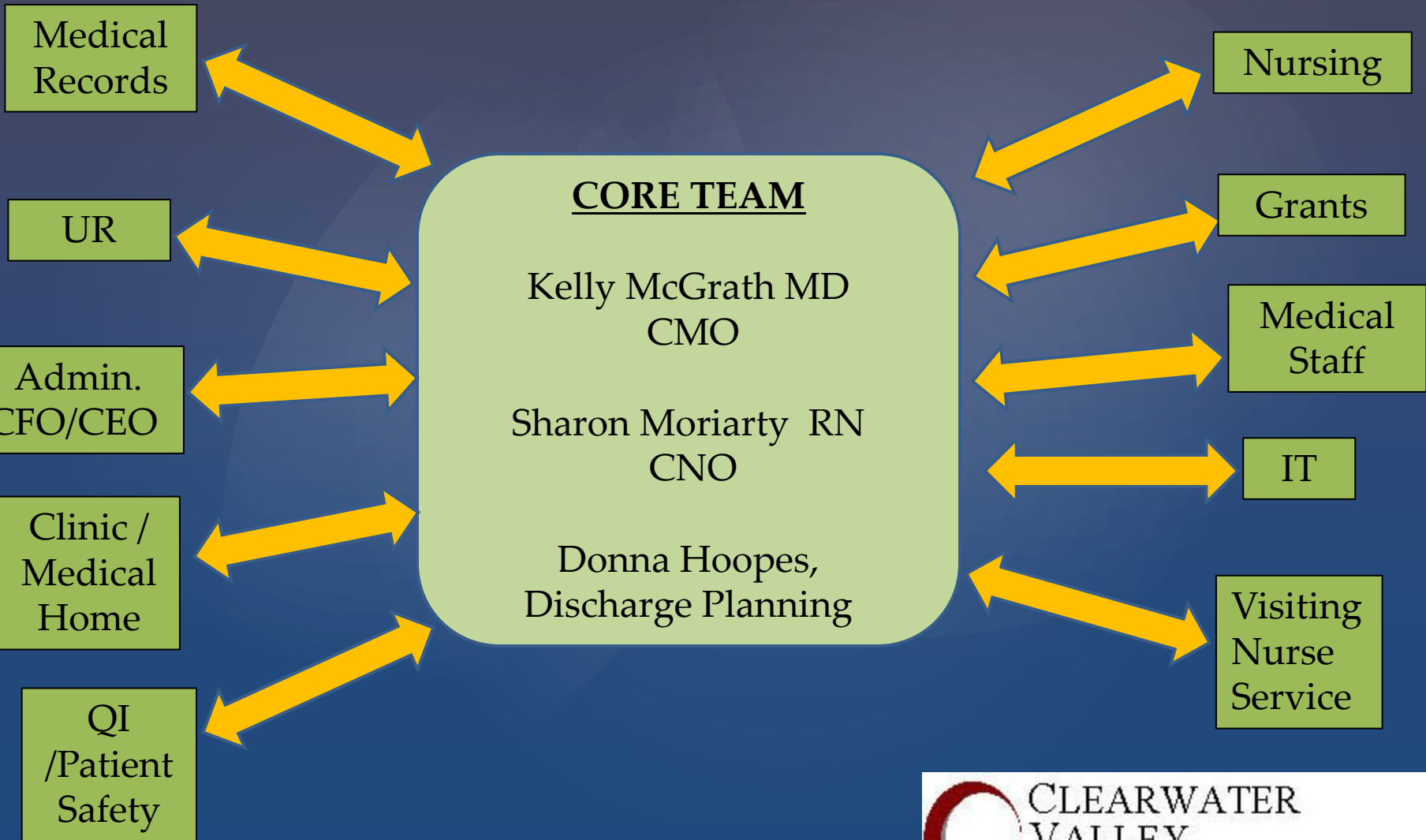
# Healthcare Cost Inequality



# Safer Transitions: *The Journey*



# Project Team



# Project Goals

-  Improve Safety / outcomes around Hospital Discharge
-  Reduce 30, 60 & 90 day Hospital Readmission Rates
-  Reduce 30 Day ED Utilization
-  Reduce Net Healthcare Costs in Our Patient Population
-  Improve Patient Experience through PCMH & VNS
-  Quantitatively Measure Project Outcomes to Assess Effectiveness

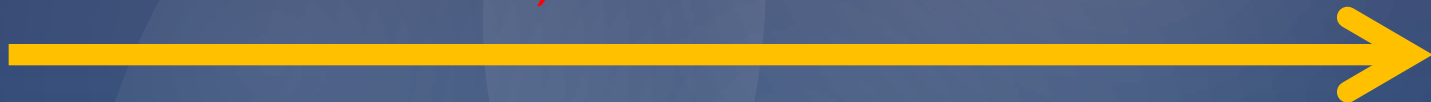
# Strategy / Methods

- Reduce Errors in Discharge Process
- Educate patient to recognize problems / understand plan of care
- Frequent contact with patient post discharge to correct errors and alter treatment plan as needed

# Strategy / Methods

3,471 miles

New York



London

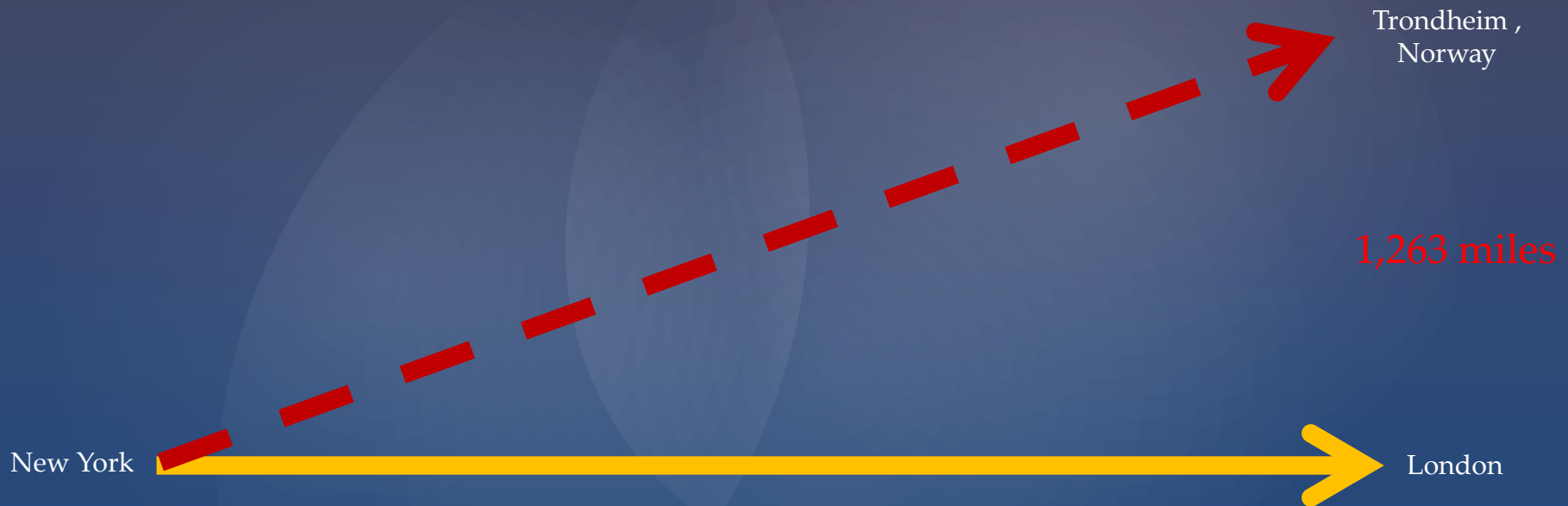
# 5 Degree Error



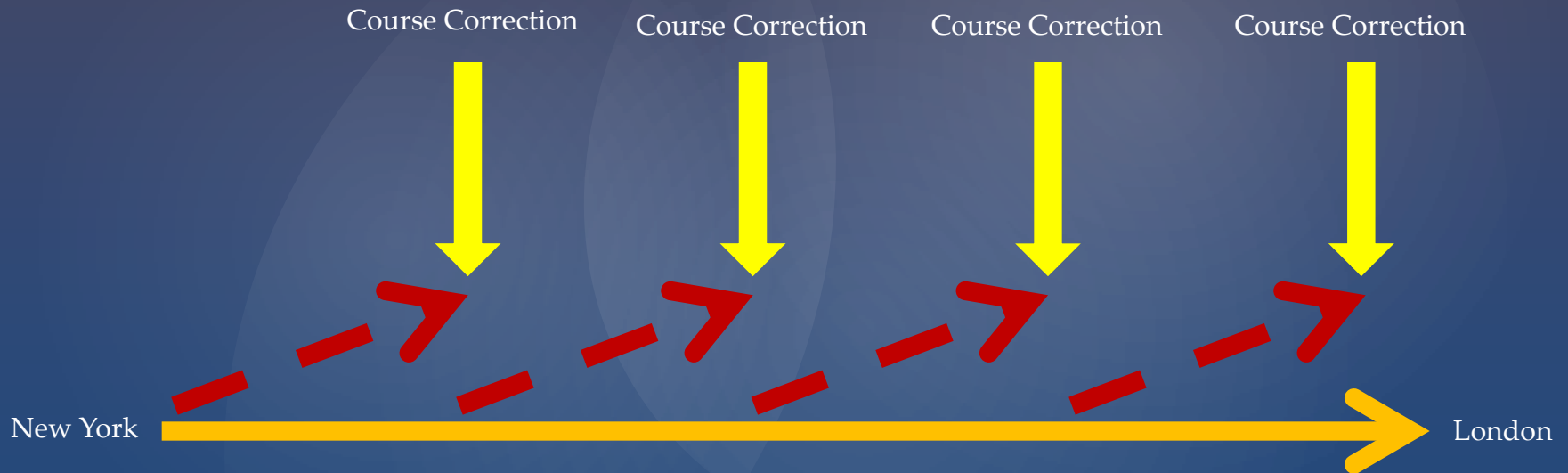
# 10 Degree Error



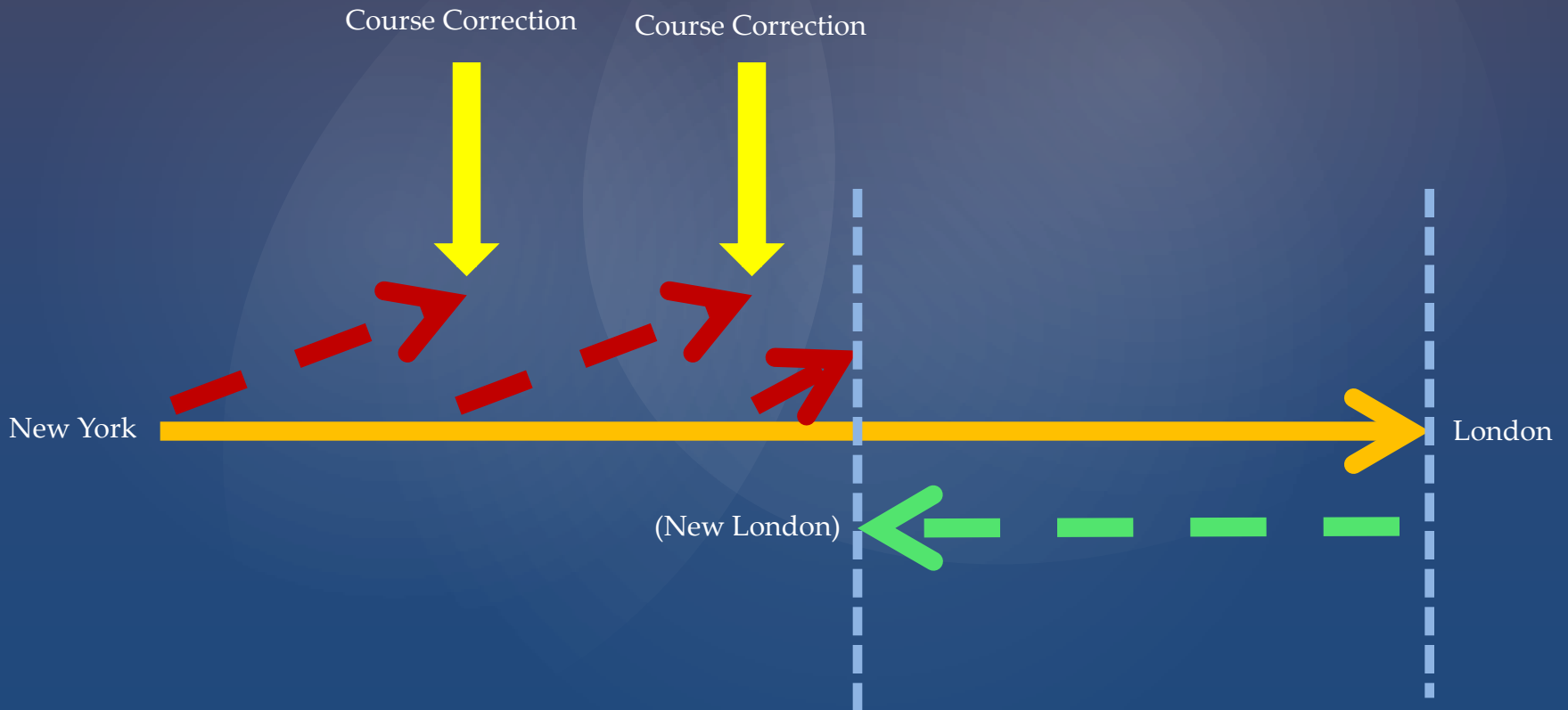
# 20 Degree Error



# 20 Degree Error with Corrections

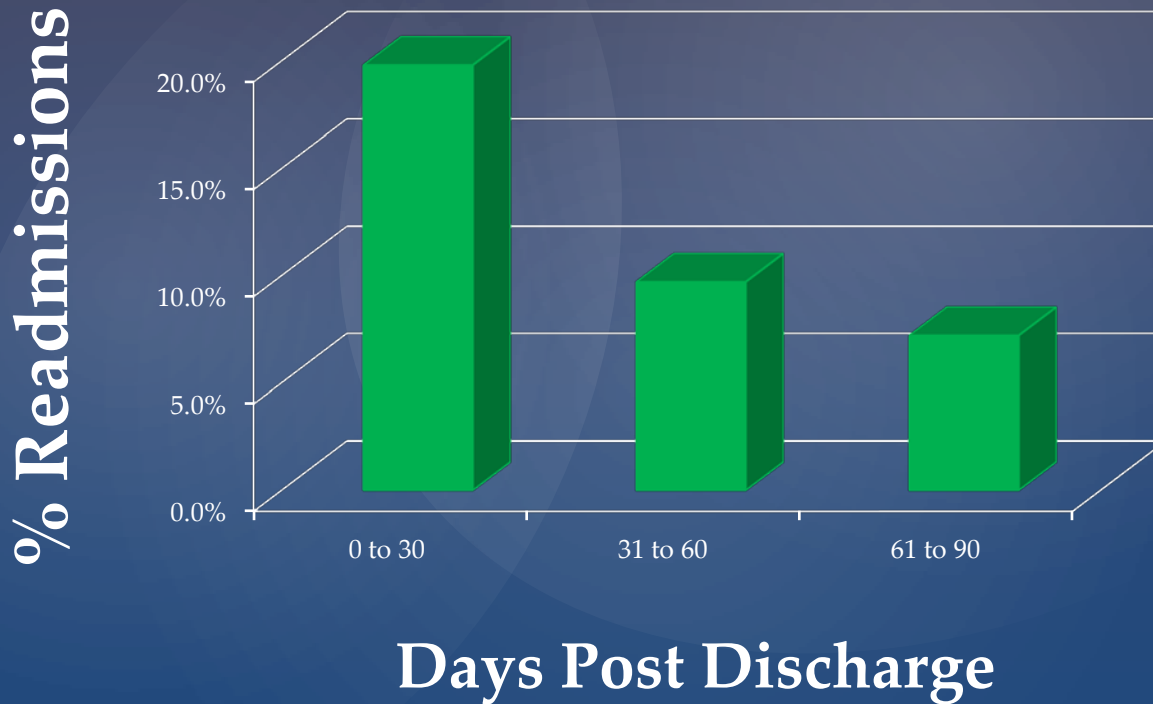


# Shorten the distance

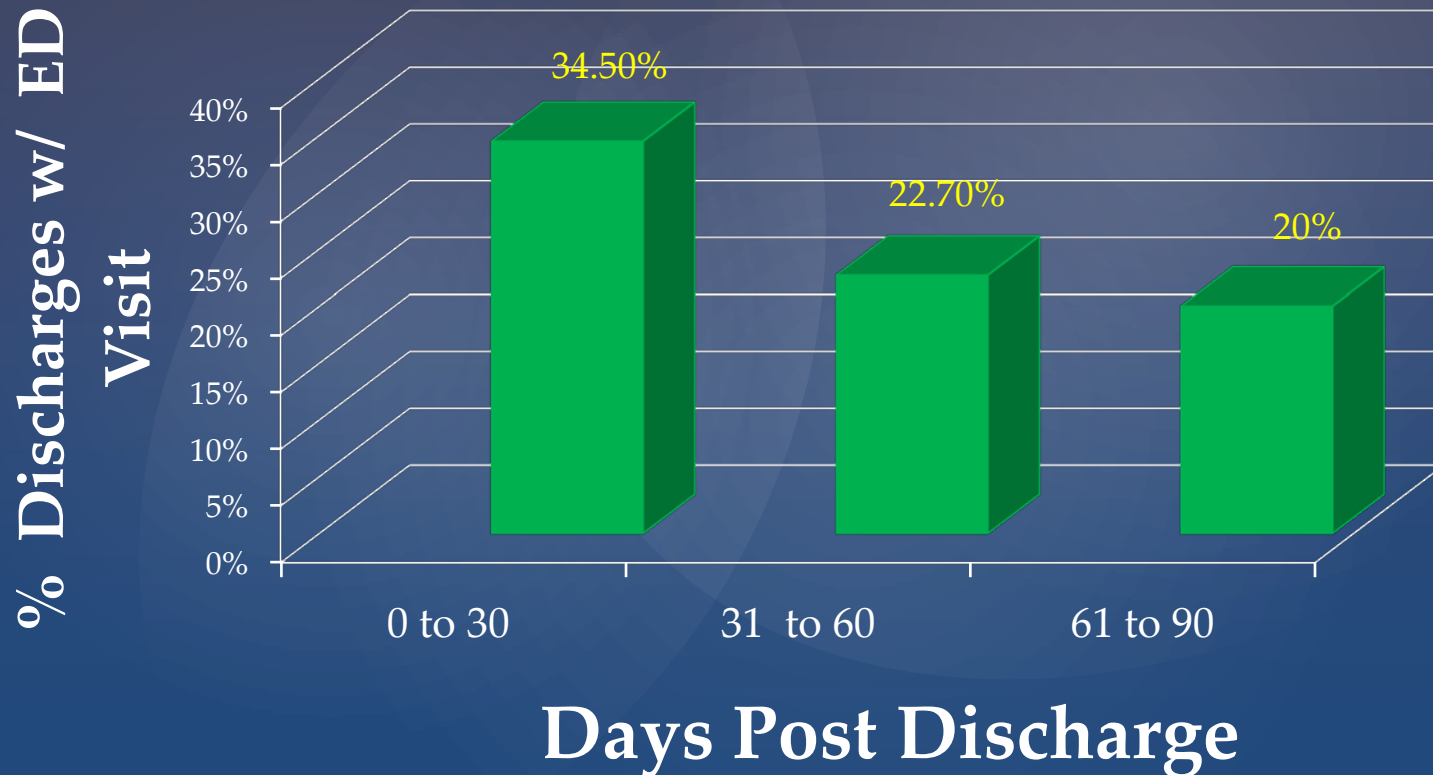


# PROJECT BASELINE DATA

# CVH Readmission Rates

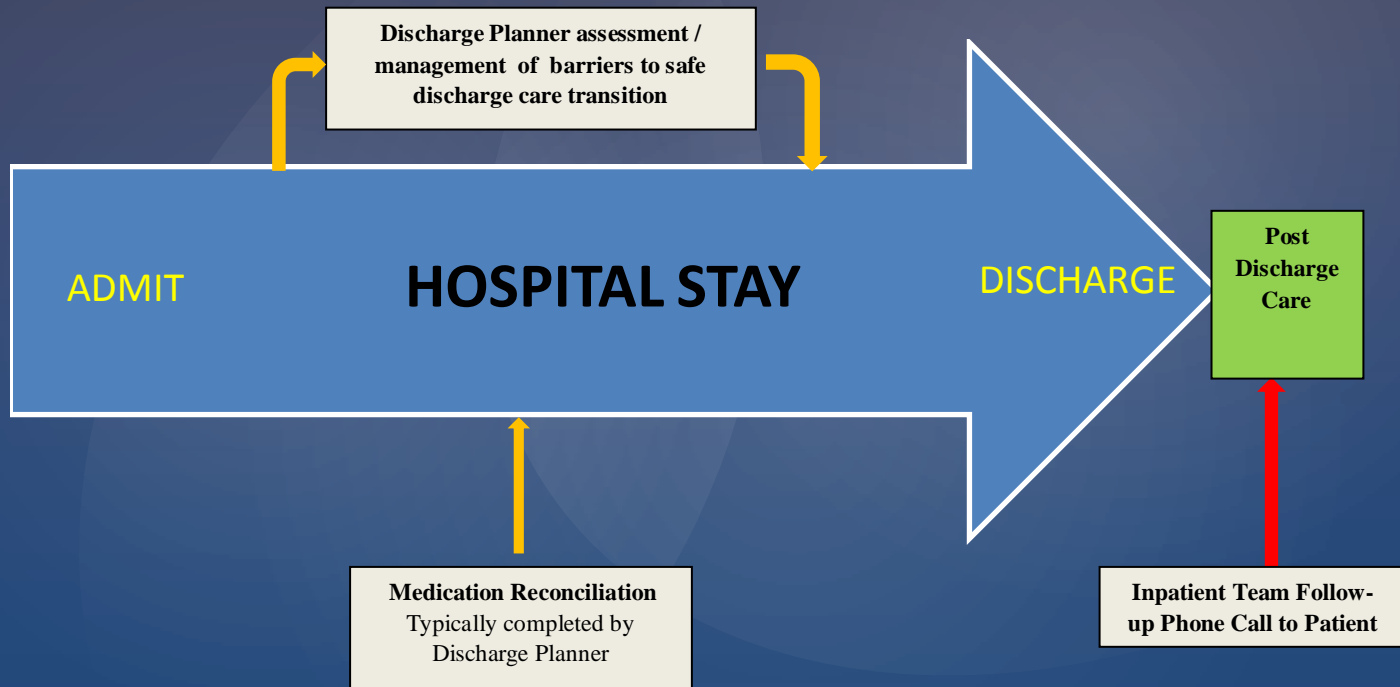


# Risk of ED Visit After Discharge

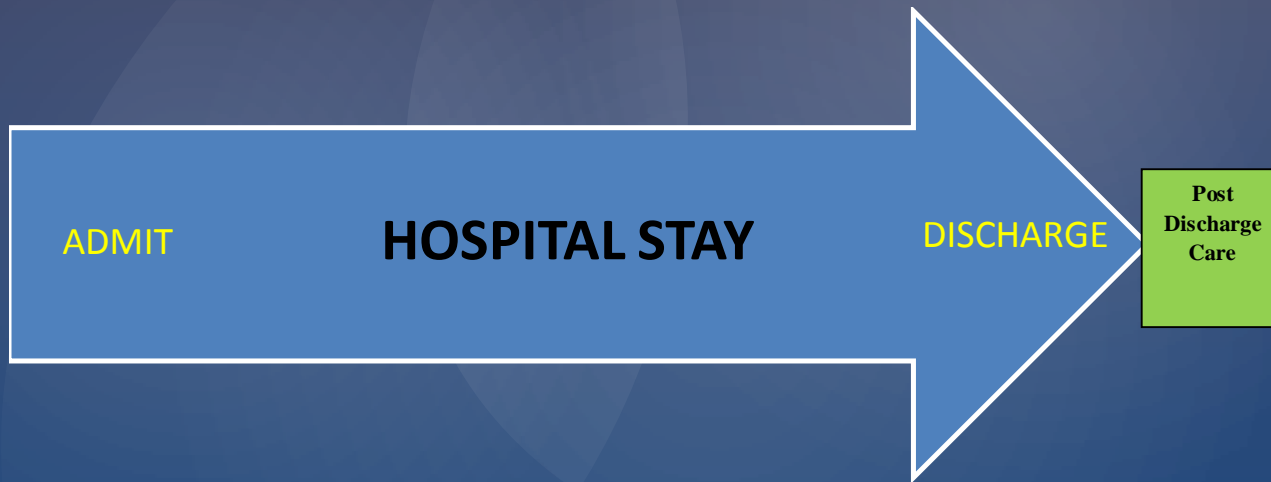


# Discharge Redesign Methods

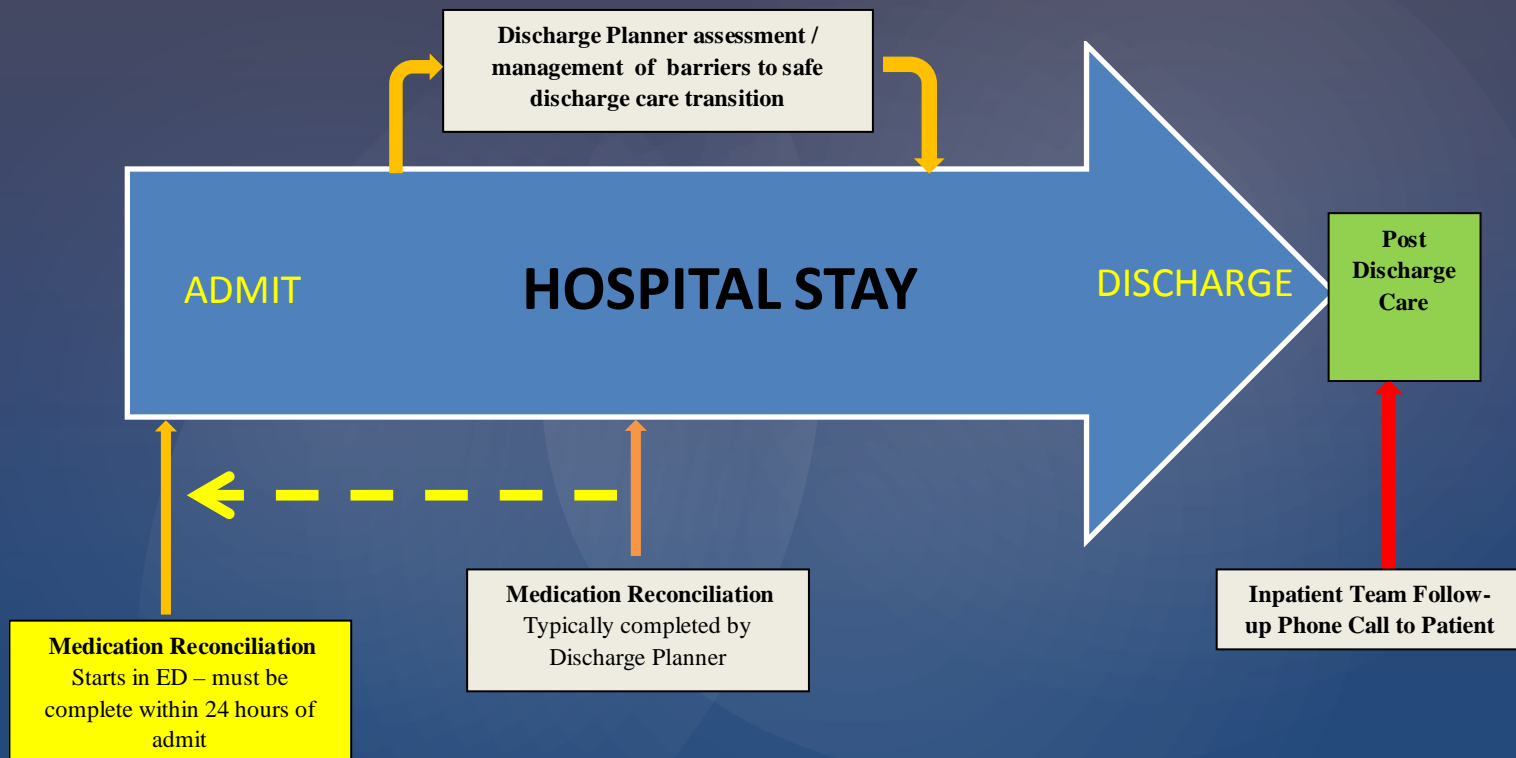
# Status Quo at Project Start



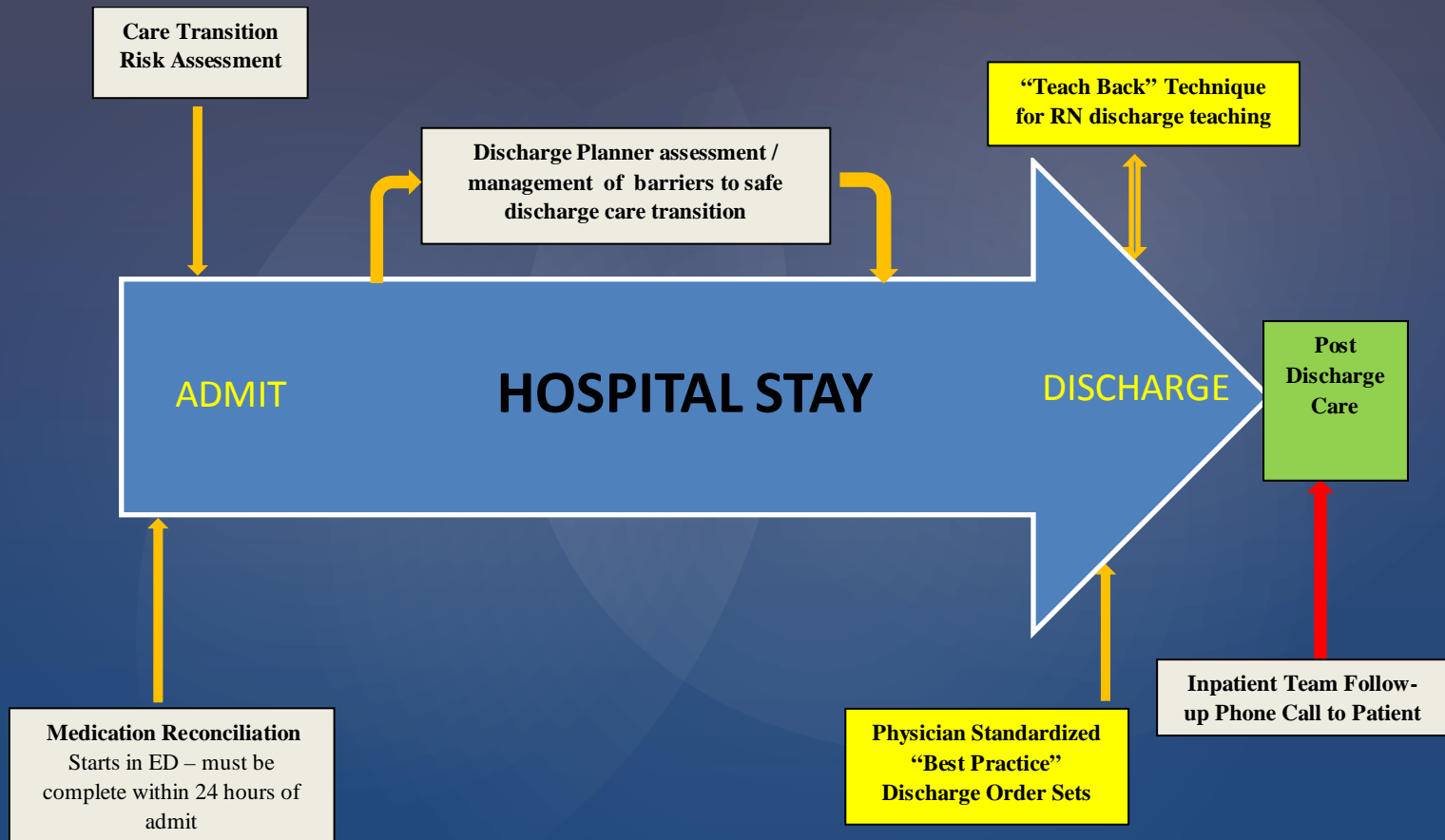
# Hospital Admission



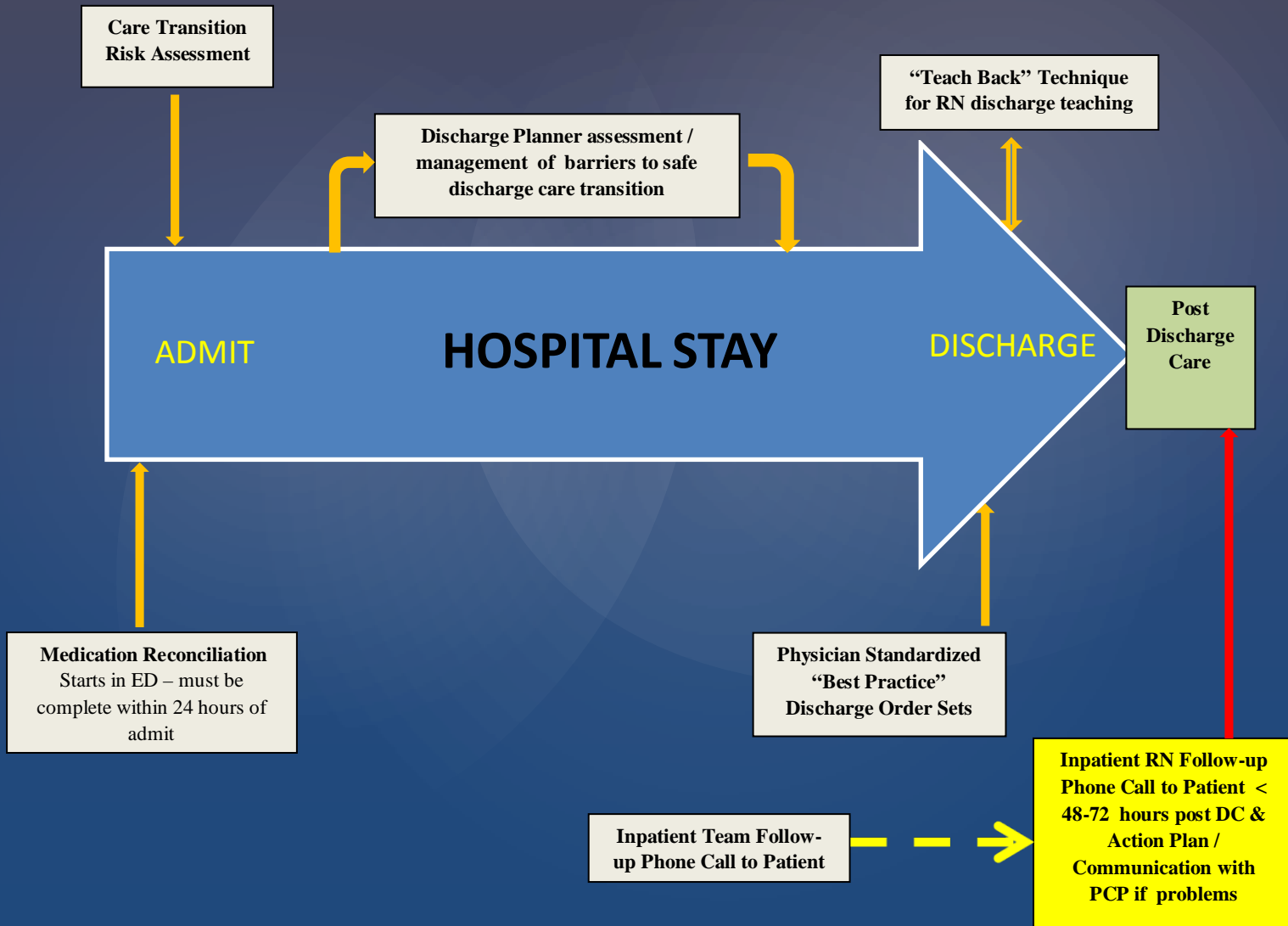
# Medication Reconciliation



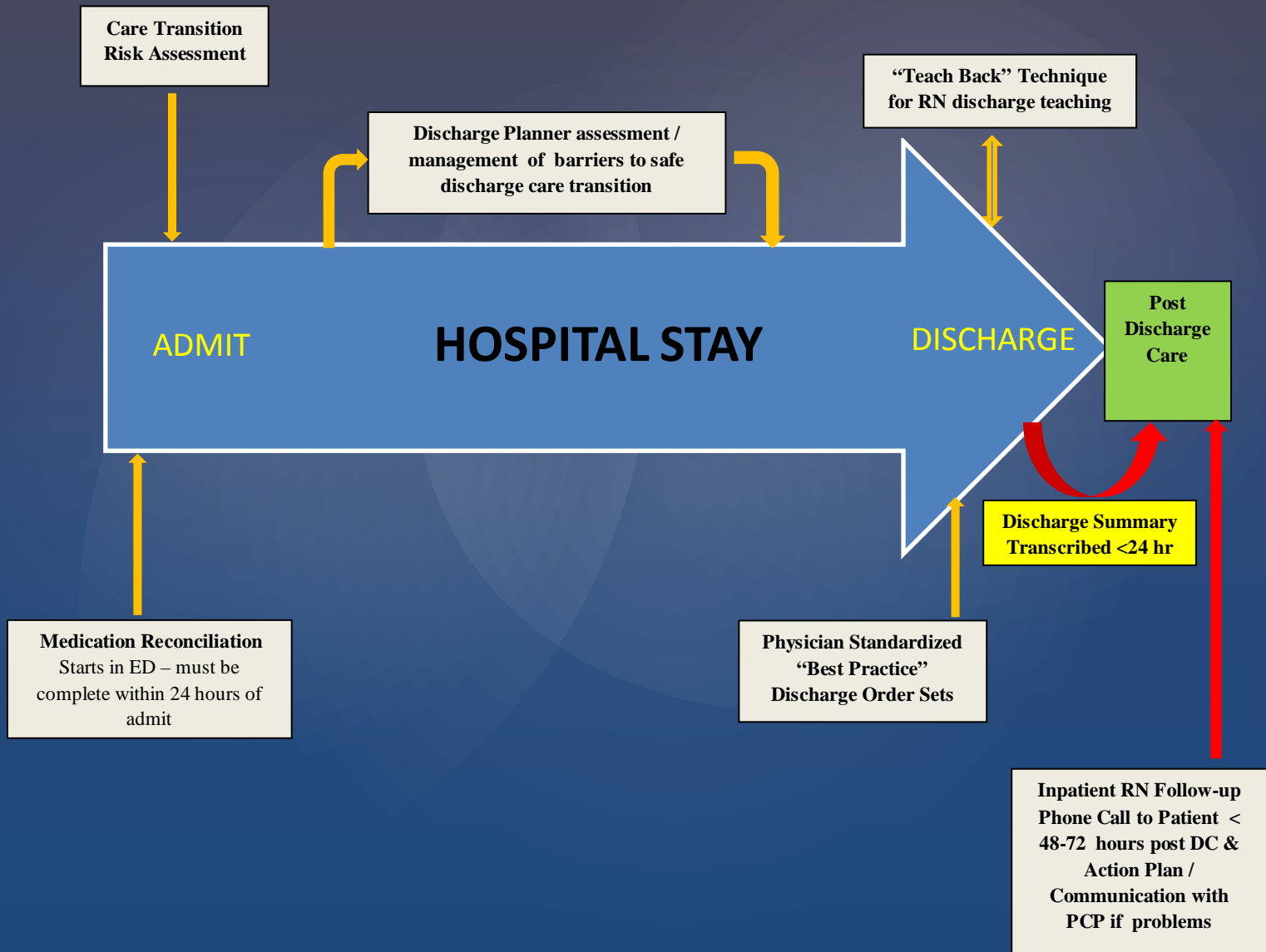
# Teach Back / MD Orders



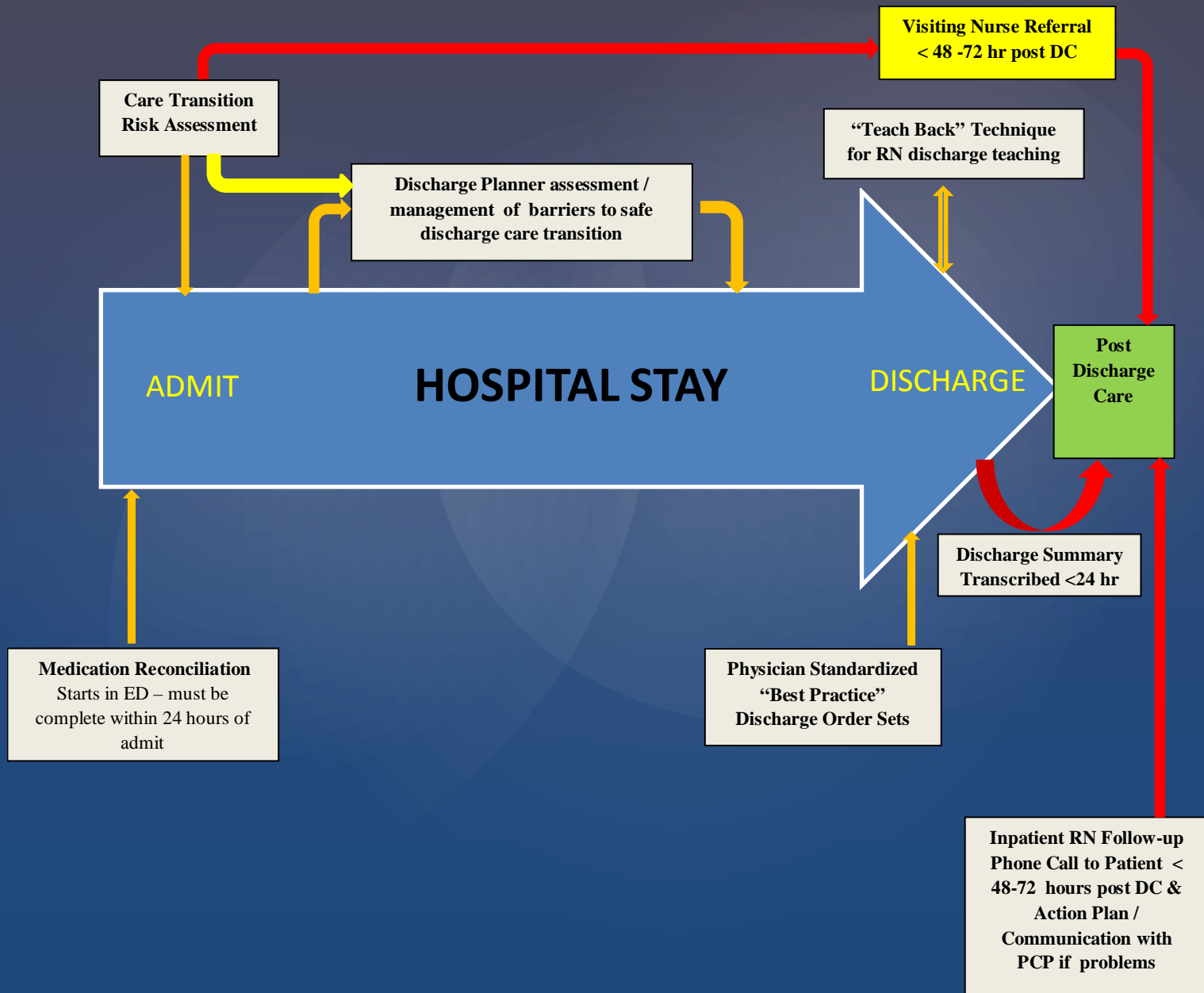
# Improve Follow up Calls



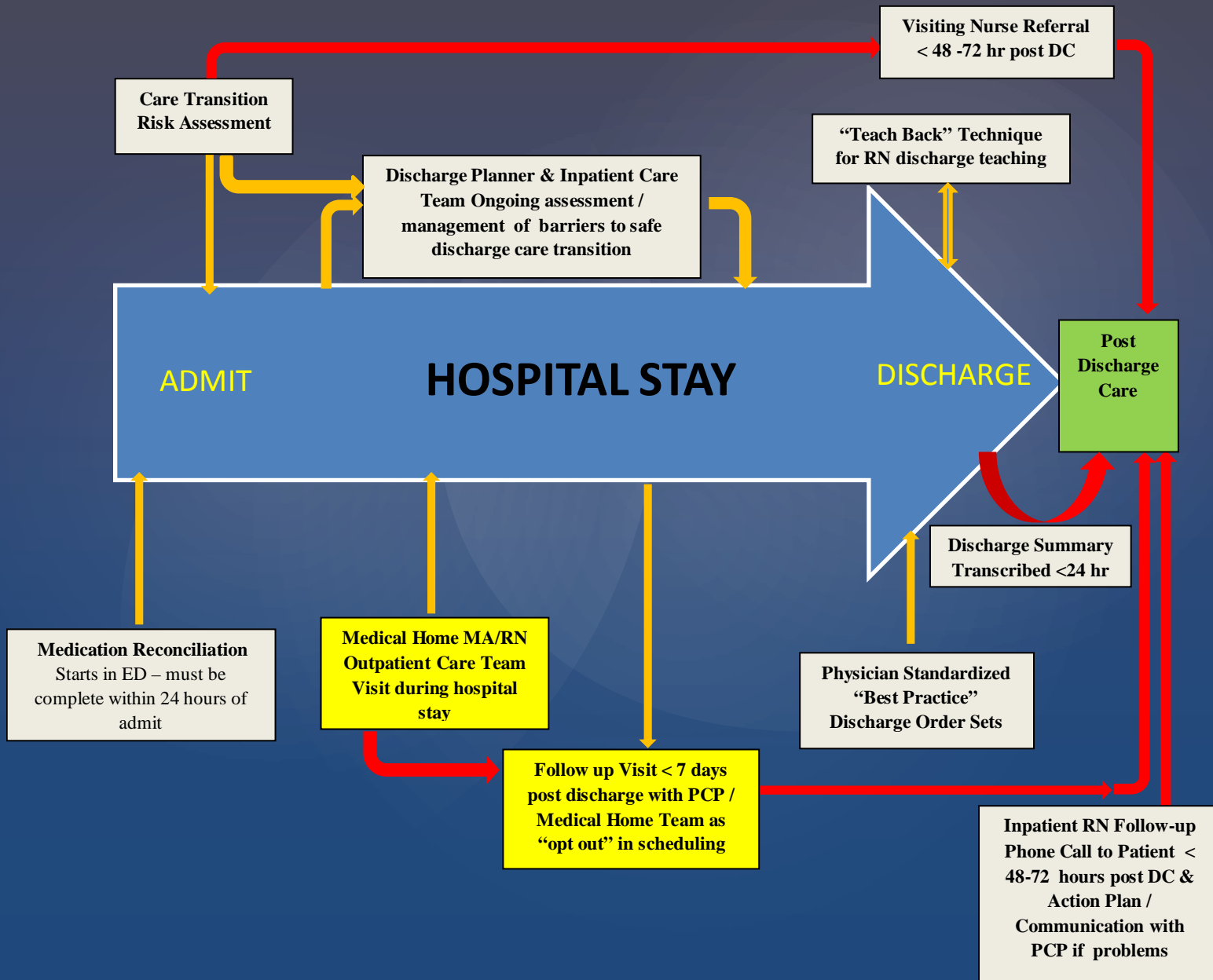
# Improved Transcription Times



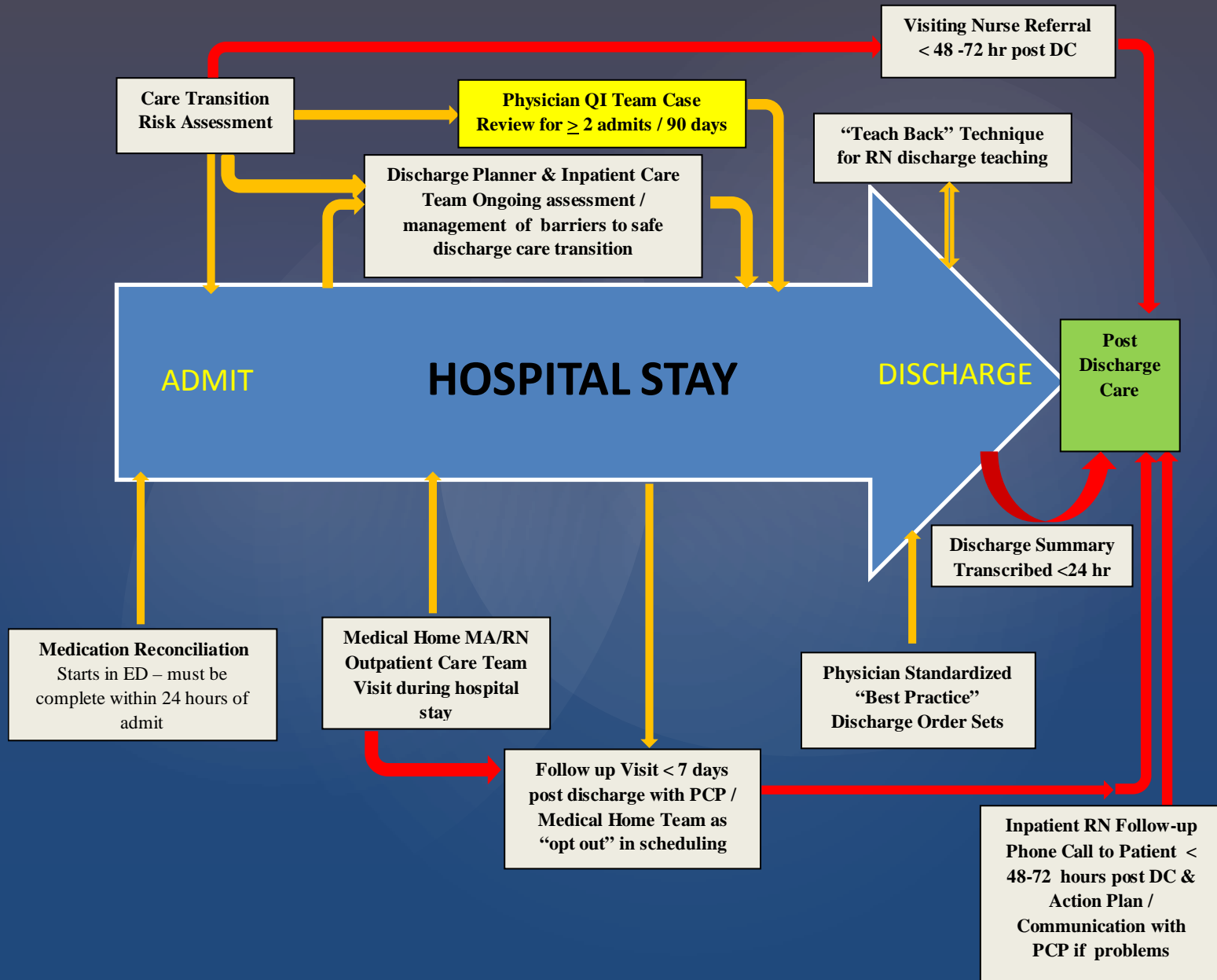
# VNS “opt out” Referral



# Patient Centered Medical Home



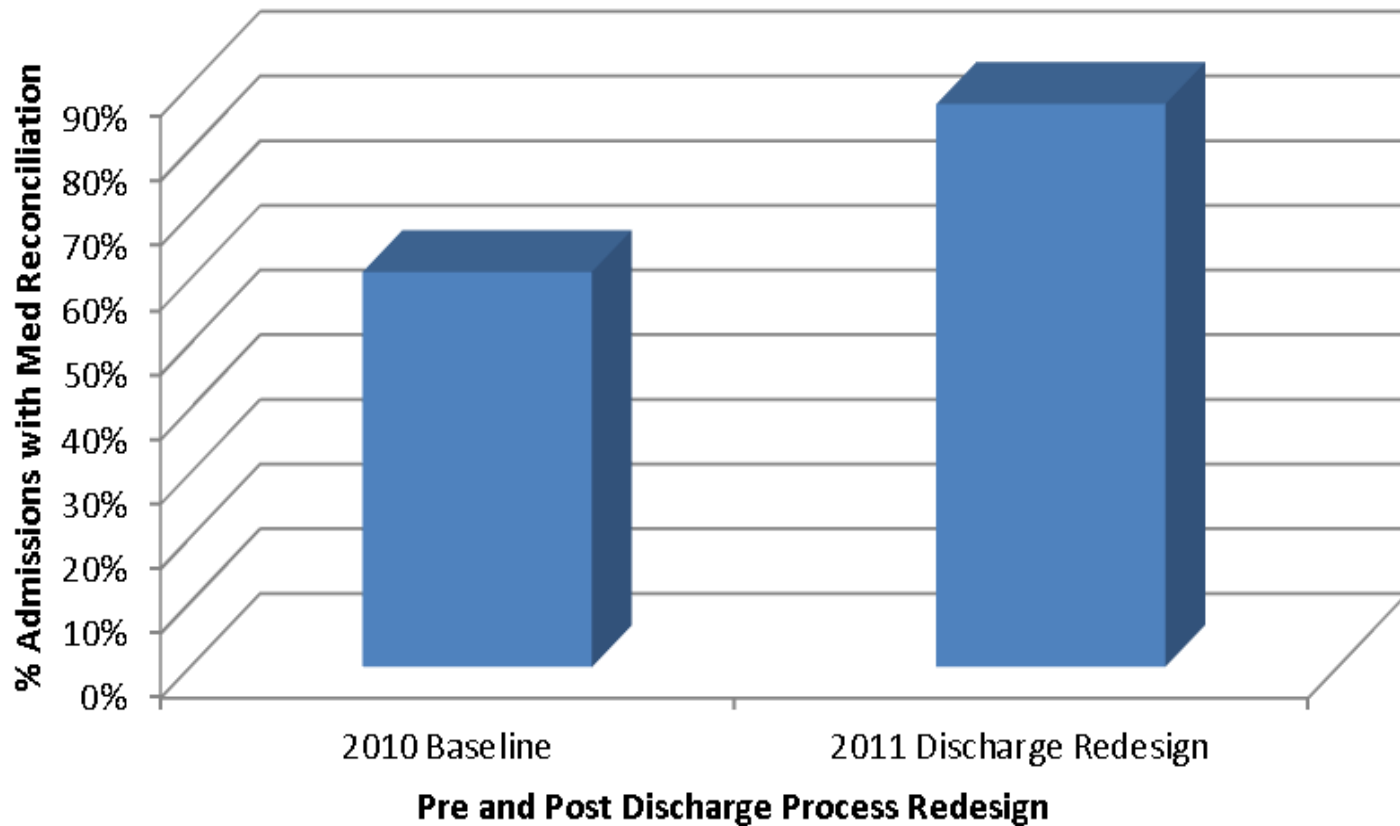
# High Risk Case Review



# Outcome Data

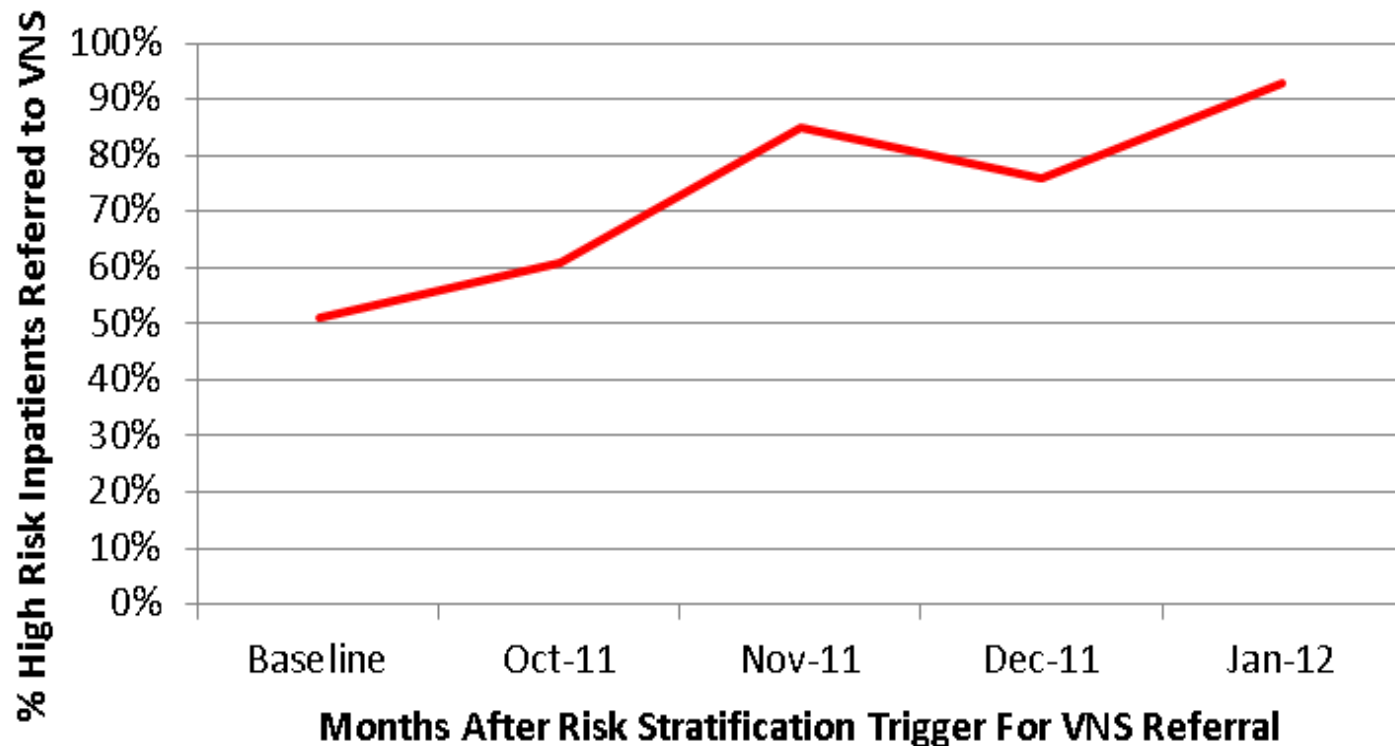
# Medication Reconciliation

## Medication Reconciliation

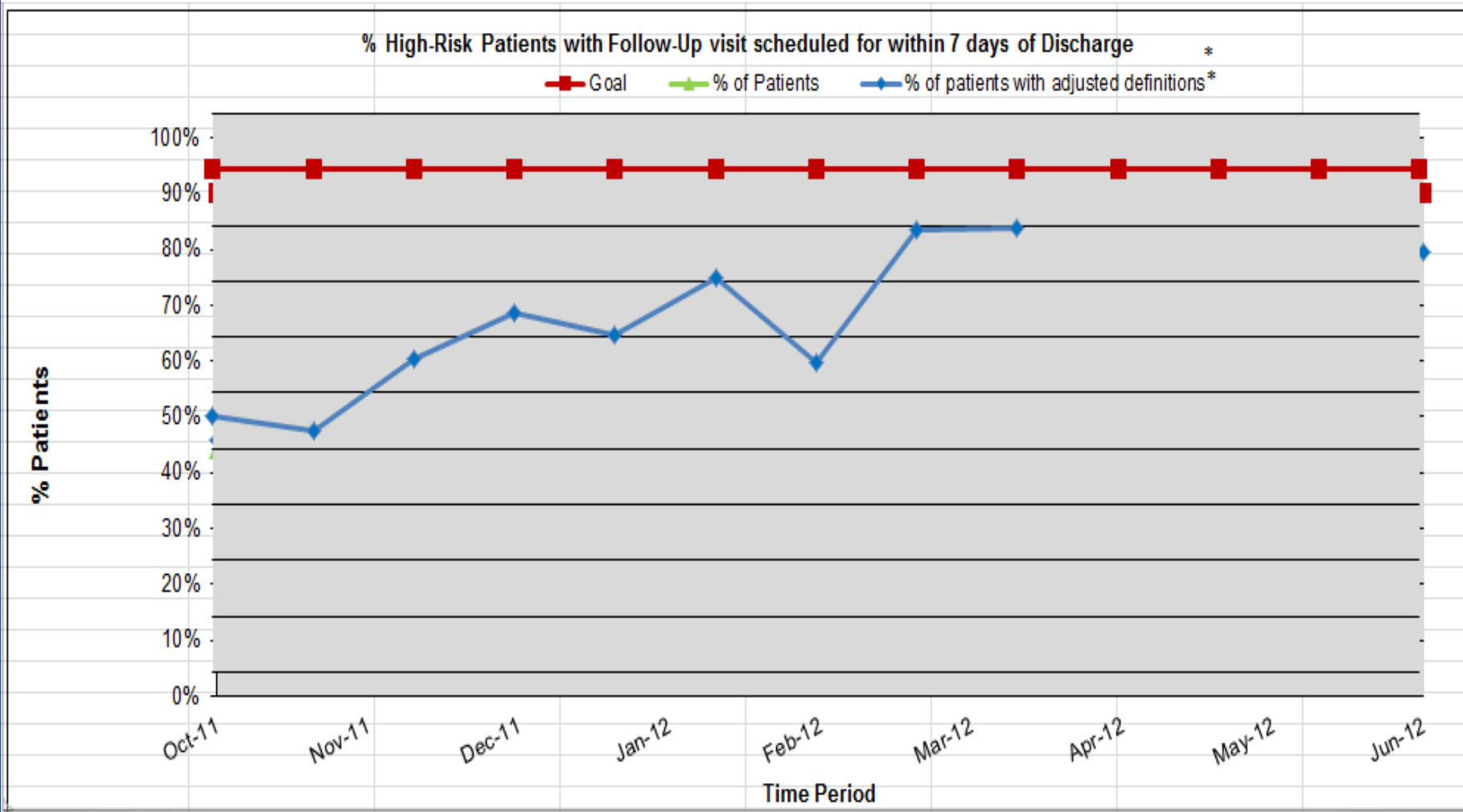


# High Risk Patients with VNS Referral

## High Risk Inpatients Referred to VNS for Post-Discharge Care

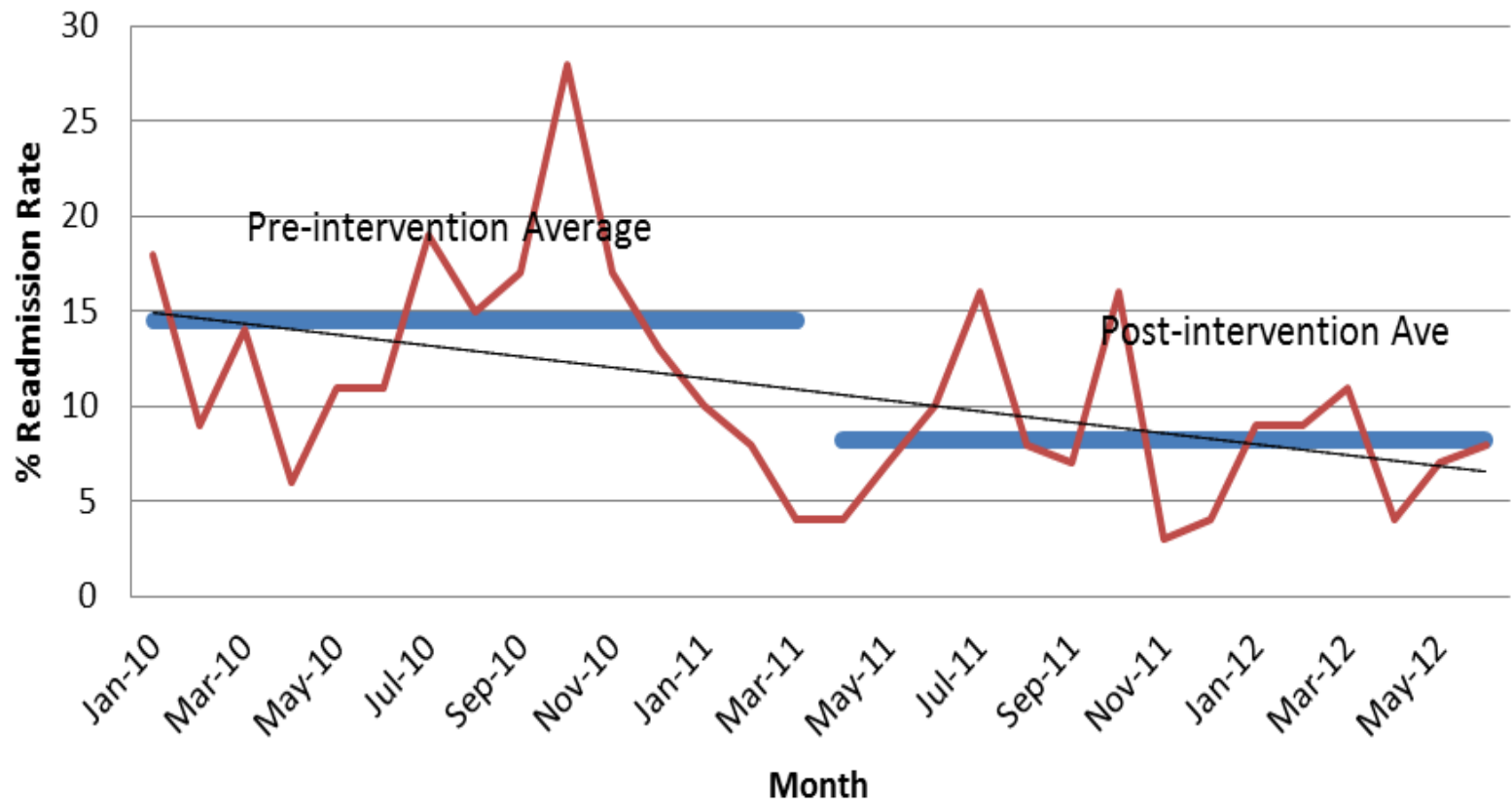


# Patients with PCMH Follow up within 7 days

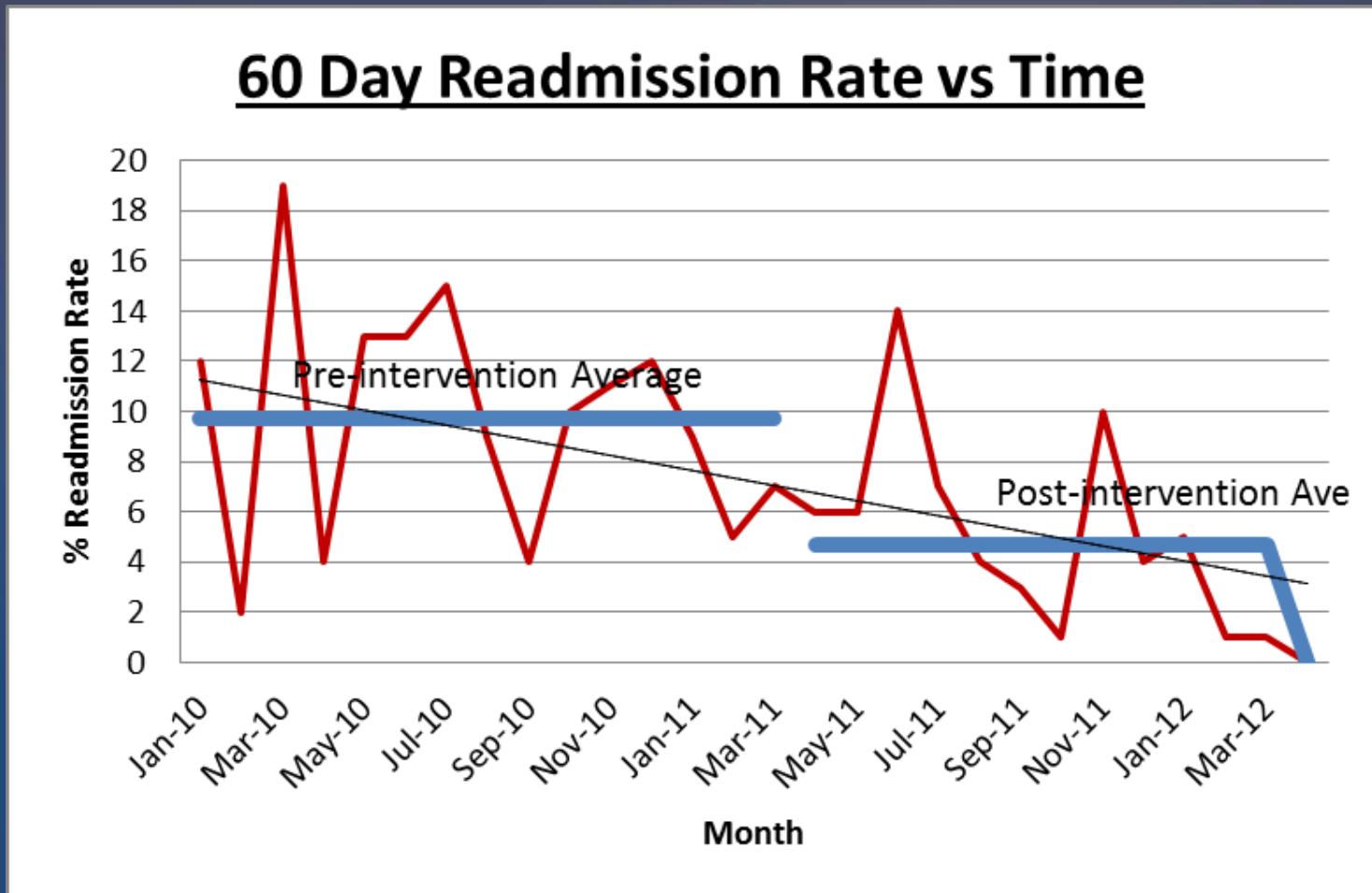


# 30 day Readmission Rates

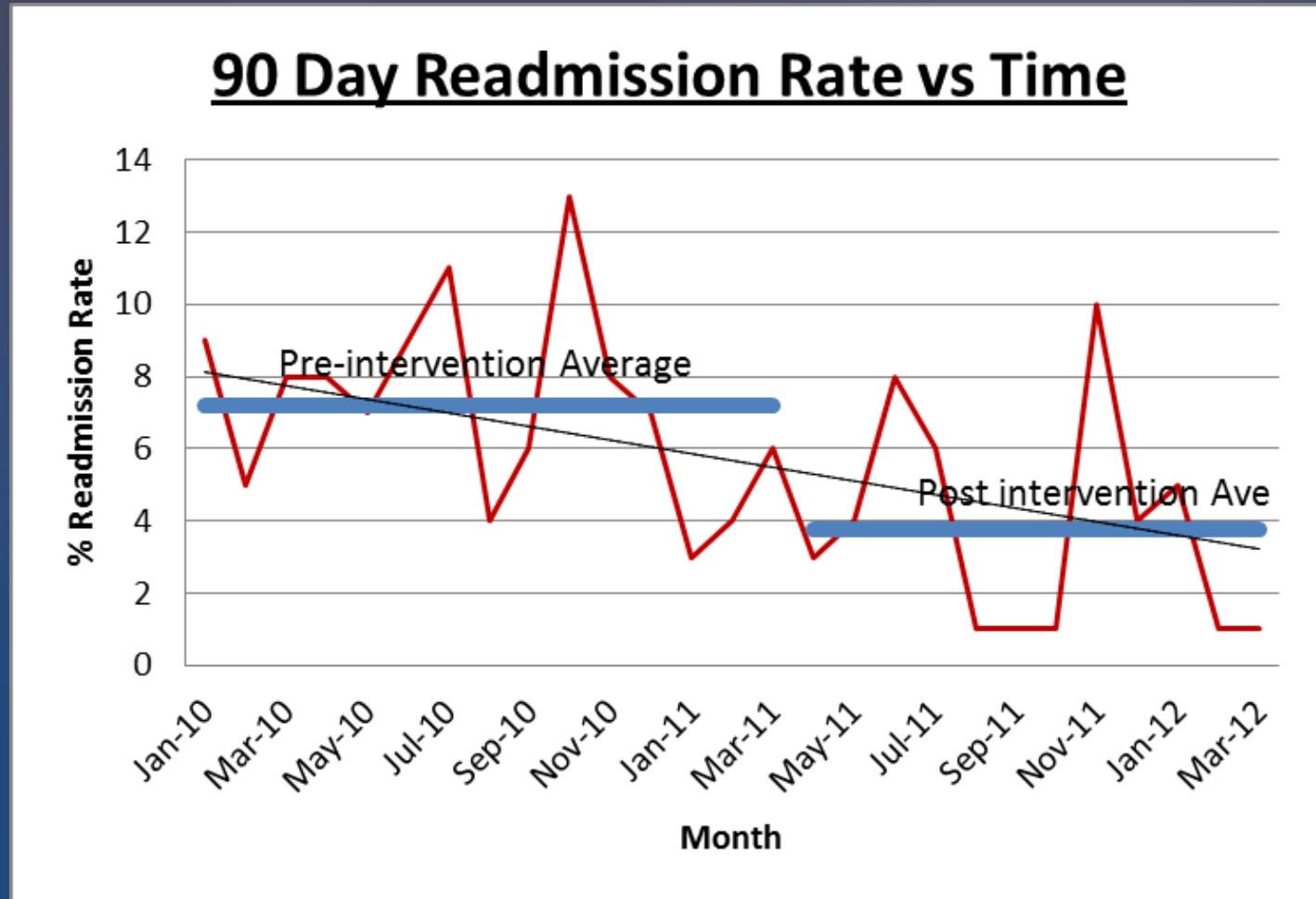
## 30 Day Readmission Rate vs Time



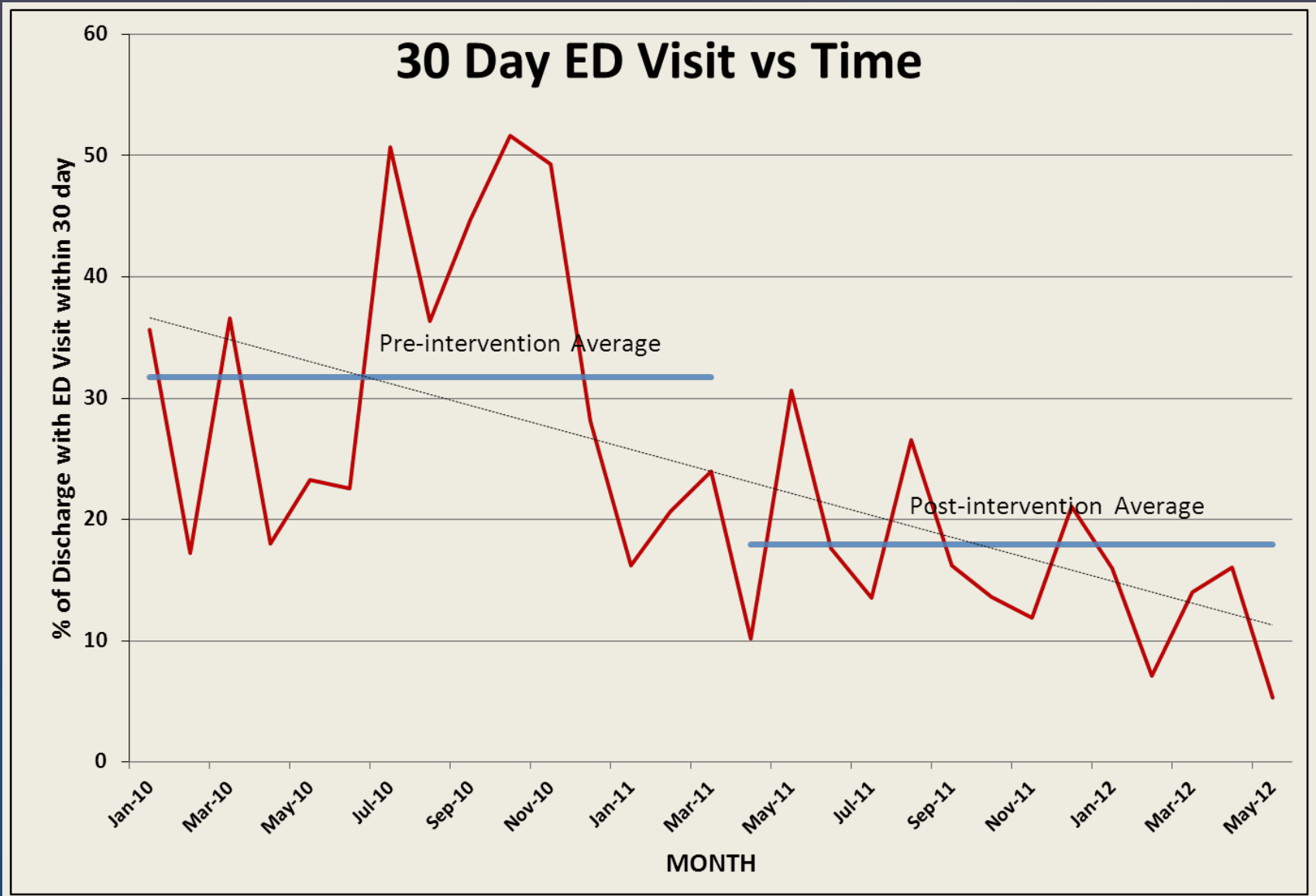
# 60 Day Readmission Rates



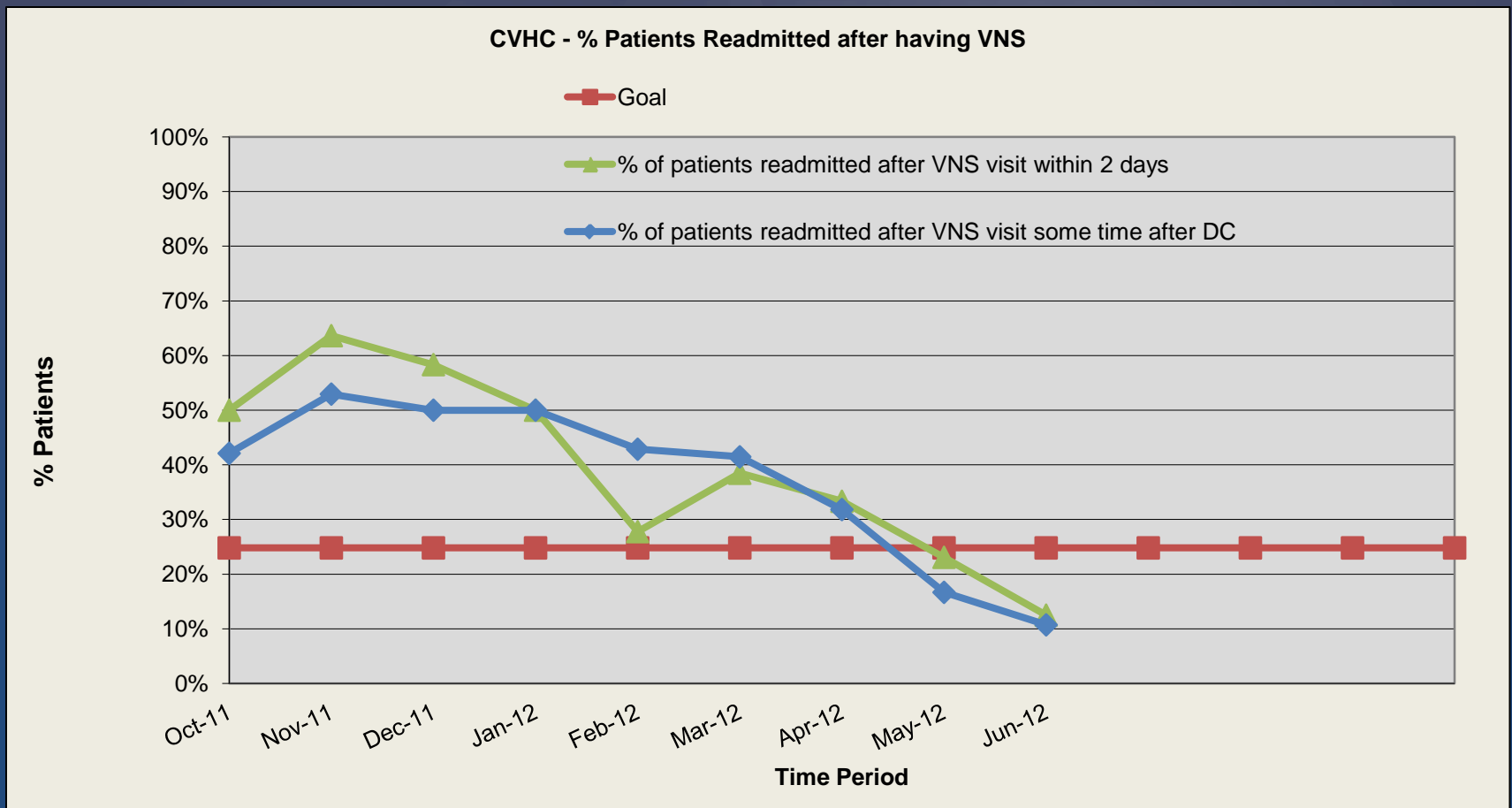
# 90 Day Readmission Rates



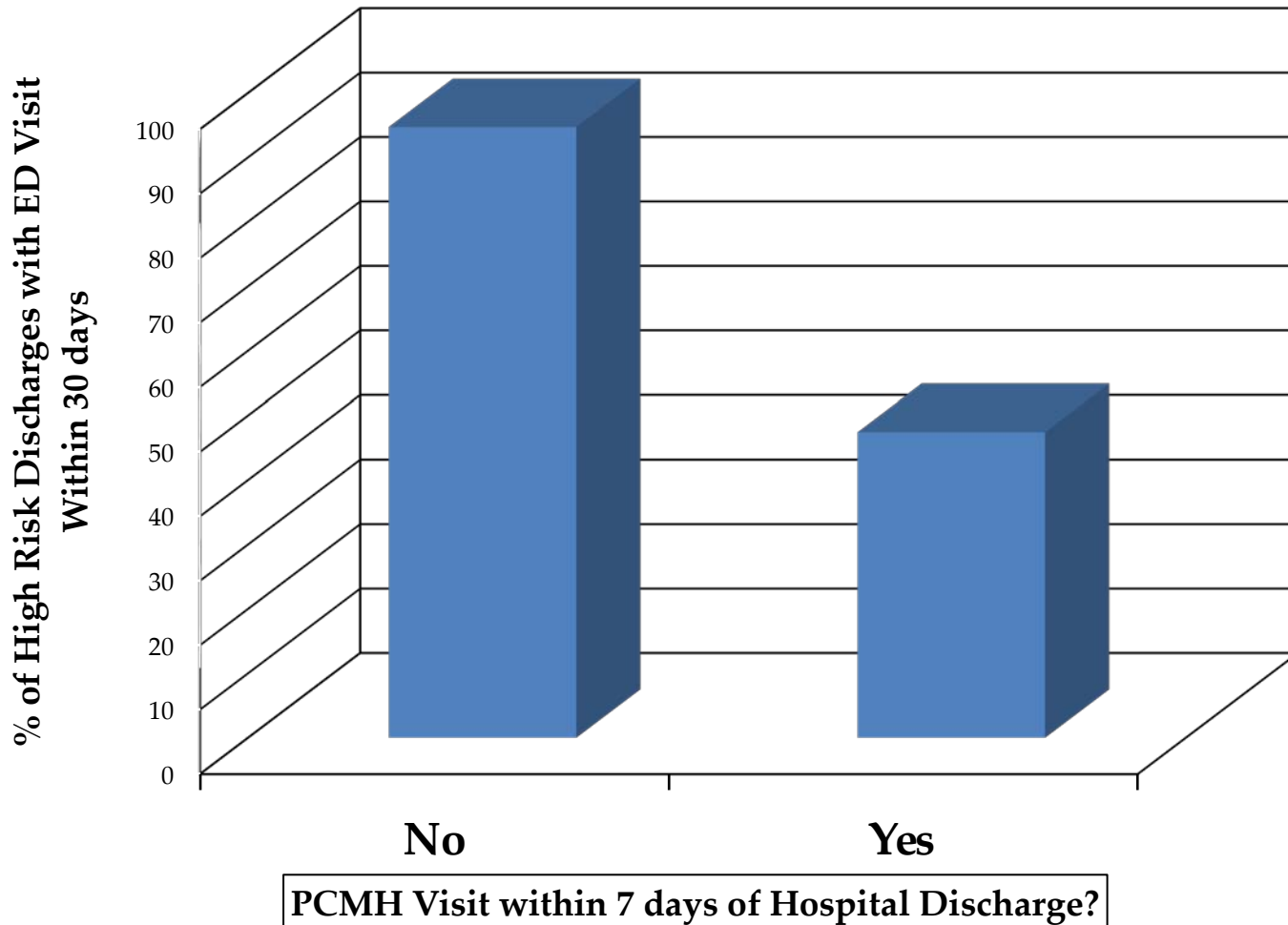
# % Discharge With ED Visit Within 30 Days



# Visiting Nurse Visits and Readmission



# Risk of ED Visit Within 30 Days of Hospital Discharge



# Estimated Savings

\$146,000  
Program Cost

\$660,000 Estimated  
Prevented  
Admissions/ ED  
Visits

# Next Steps

- ✓ Use similar techniques for discharged patients with subsequent ED visit
- ✓ Continue to improve current processes
- ✓ Optimize health literacy / patient education techniques to improve patient role in self management
- ✓ Extend elements of process to our patient panels when they are hospitalized at other facilities outside our system
- ✓ Engage in discussions regarding reimbursement

# Take Our "Experiment" ...



...and climb your “mountains”



# Patient Centered Medical Home

*– the time has come!!!*



# Questions / Discussion?